



Storebrand ASA

Senior unsecured Bond Issue

Investor Presentation

11 June 2024



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Presentation content

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Executive summary

Storebrand Overview and Strategy

- Sustainable Nordic Savings and Insurance Group
- Pension market leader in Norway and strong contender in Sweden, Nordic powerhouse in Asset Management and growing challenger in Norwegian retail market
- Active in structurally growing markets with resilient economic development.
- Storebrand has worked systematically with sustainability since 1995; climate neutral operations since 2008 and commitment to transition investment portfolios to net-zero GHG emissions by 2050, with intermediate 2025 targets

Capital and Solvency

- The Group has transitioned from capital consumptive Guaranteed business to capital light Savings and Insurance business
- High quality assets portfolio
- Strengthened back-book contribution - transformed into Financial Asset at higher interest rates
- Resilient, diversified and growing profit generation
- Solid capital position, moderate leverage

The proposed offering

- New Issue:
- Storebrand ASA NOK bond issue (senior unsecured capital)
- 3 to 5 years to maturity



Storebrand Overview and Strategy

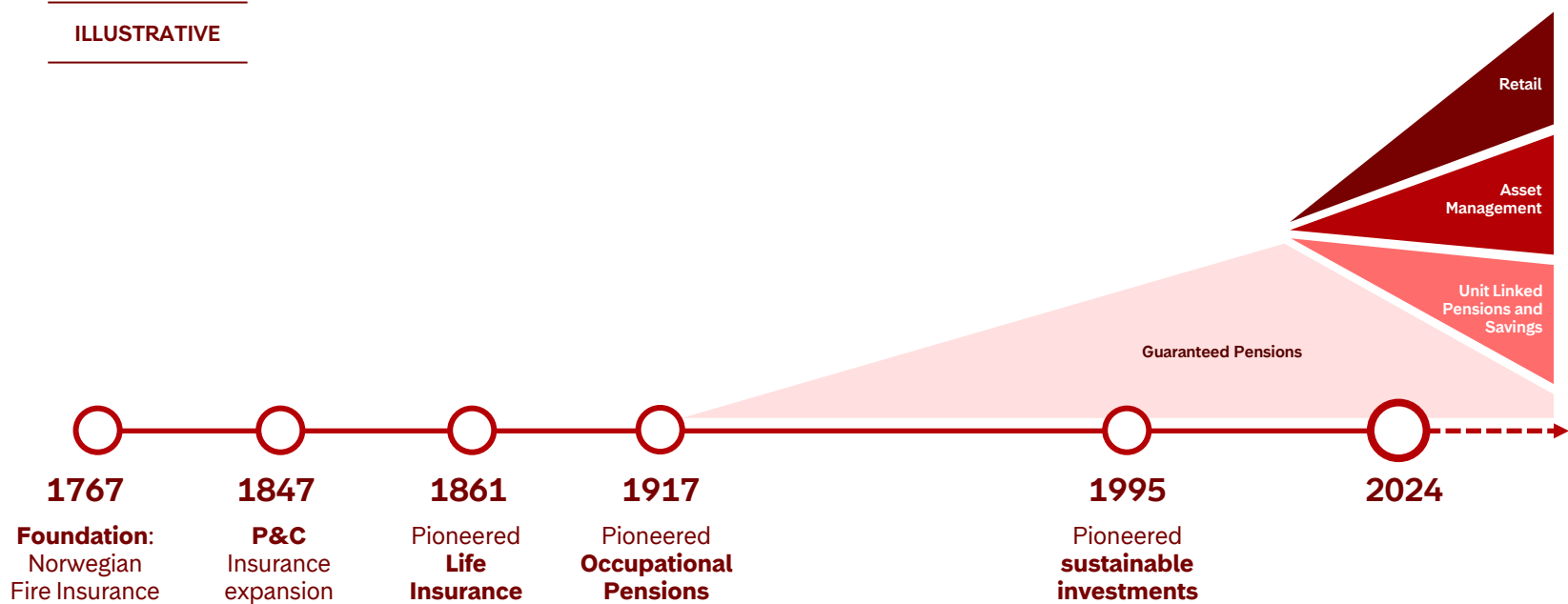
- 1. Storebrand Overview and Strategy**
2. Capital and Solvency
3. Group results Q1 2024

257 years of pioneering the Nordic financial industry

Future Storebrand is a capital light business with material group synergies

Future Storebrand

ILLUSTRATIVE



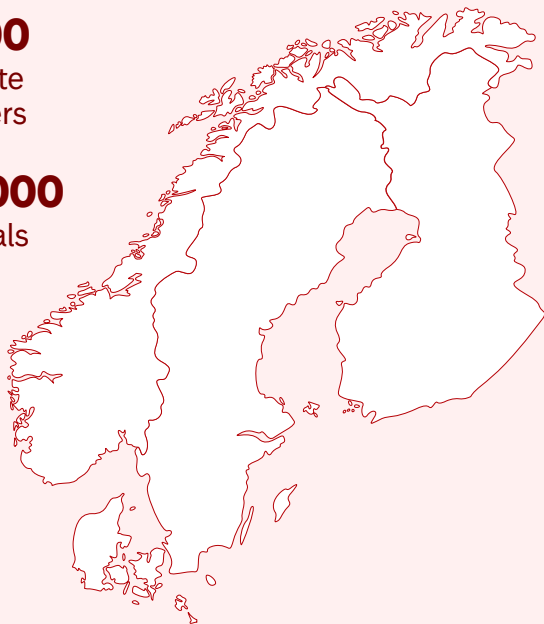
A Nordic Savings and Insurance group

55,000

Corporate
customers

2,200,000

Individuals



Pensions & savings

Market leader

NOK 655bn AuM

Asset management

World leader in sustainability

NOK 1,281bn AuM



Retail banking

Fast growing challenger

NOK 79bn lending

Insurance

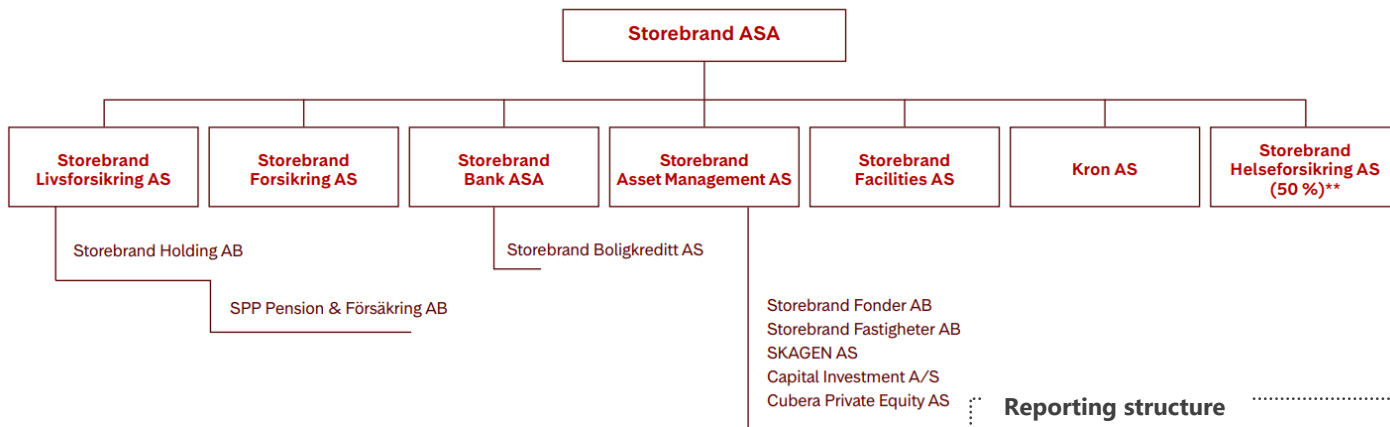
Fast growing challenger

NOK 7.8bn premiums

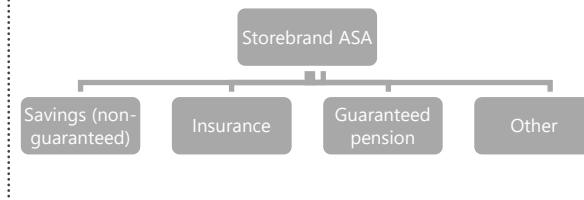
Storebrand Group Structure

Diversified cash flow to holding company Storebrand ASA

Legal structure (simplified)



Reporting structure





29 years of pioneering sustainable finance



Dow Jones
Sustainability Indexes

Top 10%

Of global listed companies' work within sustainability



Grade A

Part of CDP's A-list for 2022 & 2023. Leading the way in environmental transparency and performance on climate change

Prospera

BY KANTAR SIFO



Rated #1

Within sustainable investments in Norway, Sweden and Denmark ¹

SHE Index

Winner of the SHE Index

Recognised for systematic work with diversity and equality



Pursuing our Group Strategy

Leading The Way In Sustainable Value Creation to be a leading Sustainable Nordic Savings and Insurance Group

Future Storebrand

Growth focus in capital-light business areas in front book

A

**Leading Provider
Occupational Pensions
Norway & Sweden**

B

**Nordic Powerhouse in
Asset Management**

C

**Growing Challenger in
Norwegian Retail Market**

Strategic enablers

Unlocking growth

D

People First

Leadership in Sustainability

Digital Frontrunner

Capital Management

For shareholder returns

**Growing ordinary
dividends from earnings**

~1.5bn¹ annual buybacks
~12bn¹ by YE2030

**Additional
capital generation**

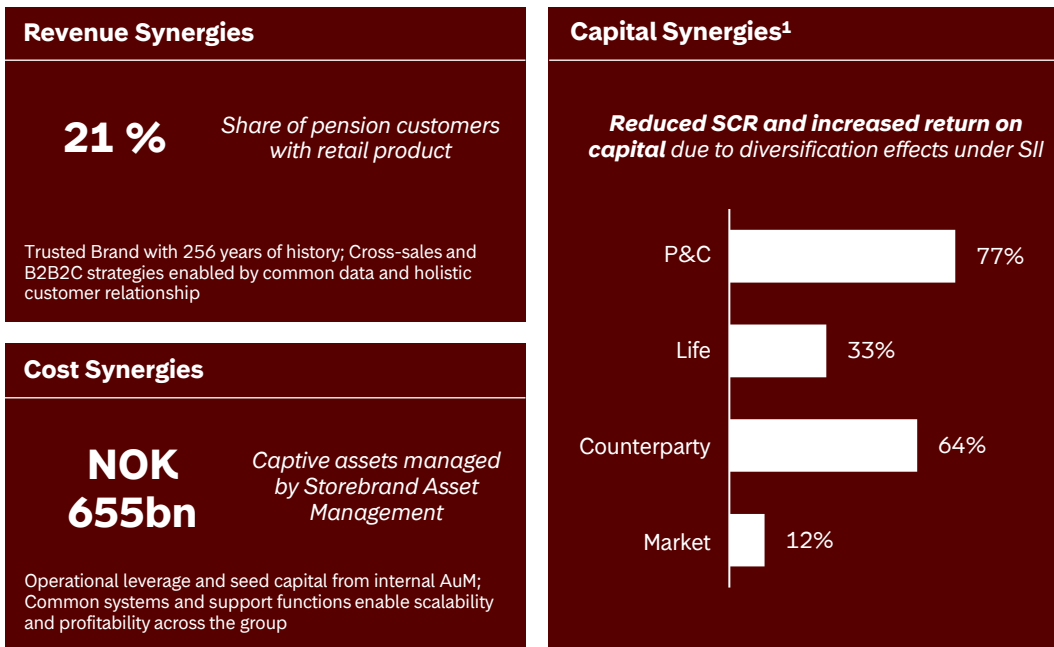


Group strategy underpinned by concrete revenue, cost and capital synergies

GROUP SYNERGIES

Significant group synergies across our operations enable strong growth with competitive margins across all lines of business

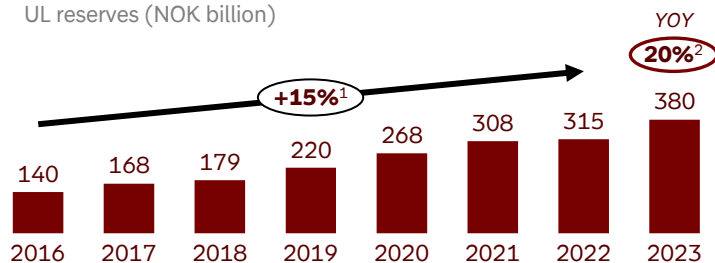
Selected group synergies



Double digit growth continues across the Group

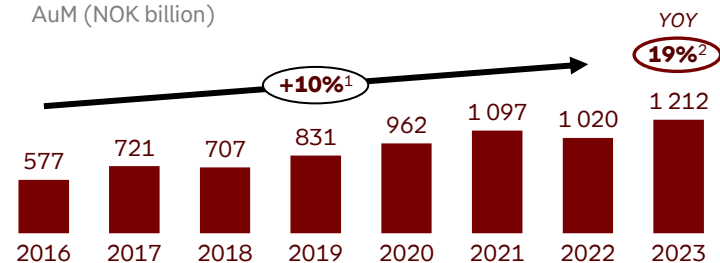
Unit linked (defined contribution) pensions

UL reserves (NOK billion)



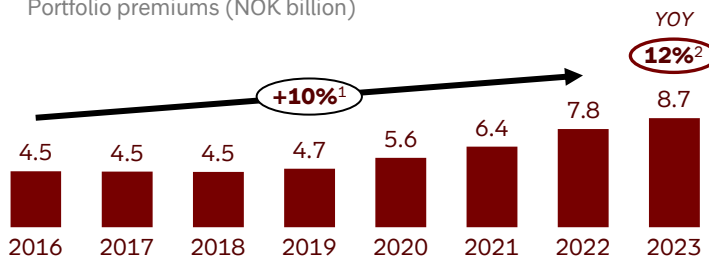
Asset management

AuM (NOK billion)



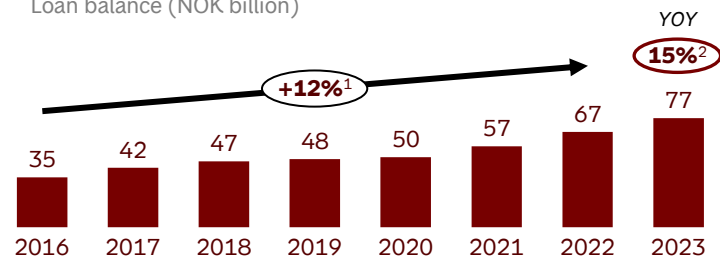
Insurance ³

Portfolio premiums (NOK billion)



Retail bank

Loan balance (NOK billion)



1. Growth figures expressed as CAGR from FY 2016 to FY 2022

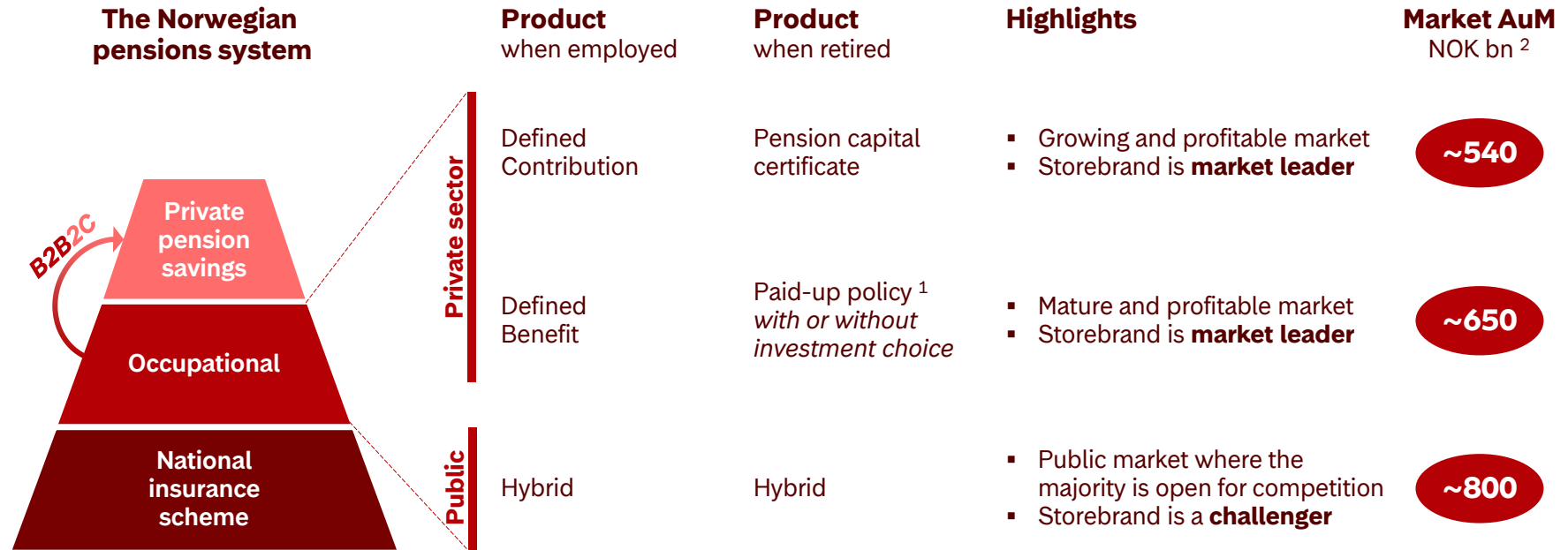
2. Growth figures expressed as year-over-year growth from Q4 2022 to Q4 2023

3. Include all written premiums in Storebrand Helseforsikring AS (divestment pending regulatory approval).



Occupational pensions in Norway

Sticky and growing assets in an immature defined contribution market

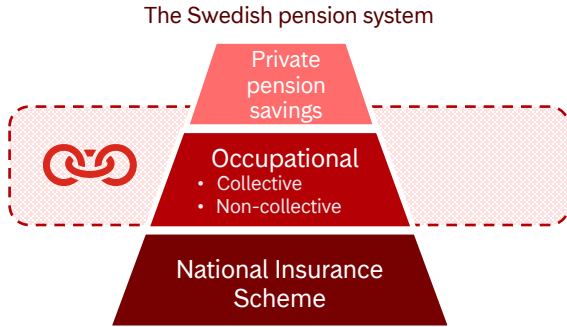


1. Paid-up policy is main pension product from Defined Benefit (DB) schemes. However, some receive pensions directly from the DB scheme.
2. Storebrand estimates. Defined Benefit based on Q323 figures of NOK 400bn from Finance Norway and pension fund estimate of NOK 250bn. For defined contribution and public sector. Please find further details in the pages describing the concrete growth initiatives.



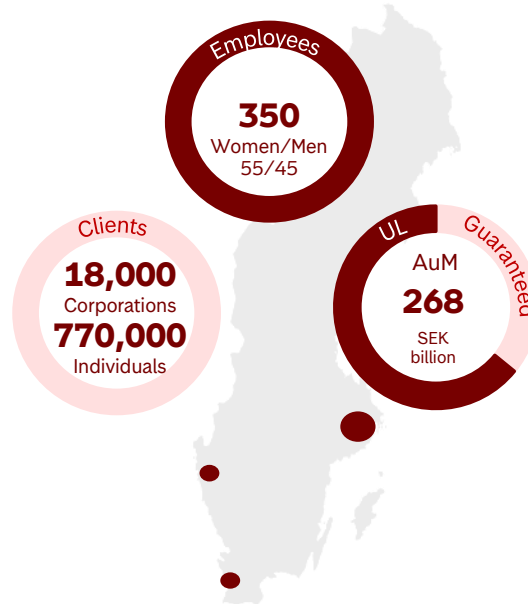
SPP: A digital leader in the Swedish life & pension market

Core market within occupational pensions



- Occupational pension is not mandatory
- Collective agreement or a customized solution
- SPP's core market is non-collective occupational pensions

Serving clients in Sweden



Value proposition and go-to market



B2B2E



Multi channel distribution



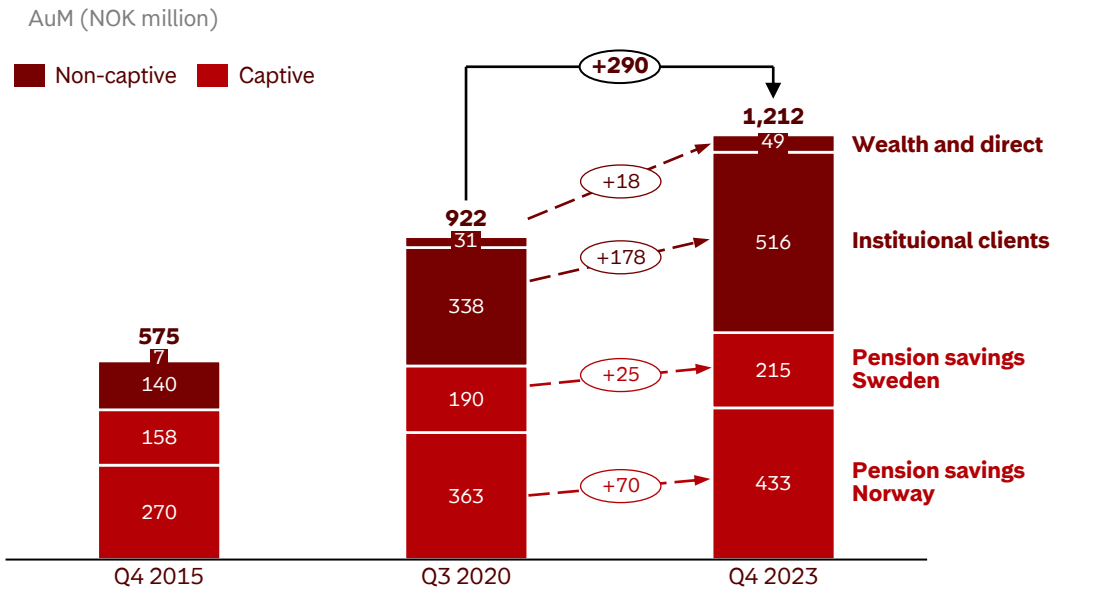
Digital leader



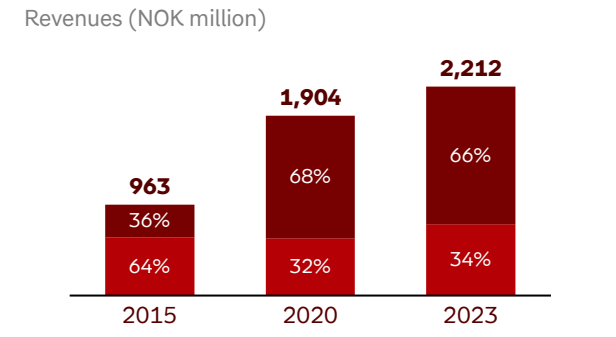
Sustainable pioneer

Strong growth in non-captive assets has transformed the revenue composition and boosted revenues from captive

Strong growth in AuM and >70% from non-captive...



... has driven high revenue growth



Storebrand is a growing challenger in the Norwegian retail market



~ 500
employees



~ 570,000
customers

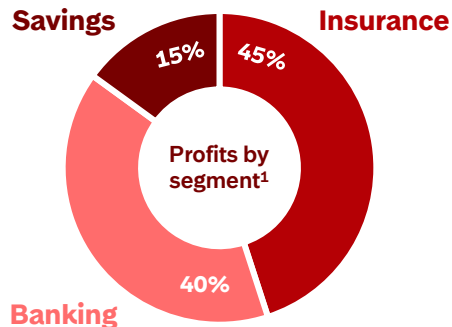


Efficient go-to
market strategy



A challenger in
the retail market

Broad product offering...



... utilising a profitable business model while capitalising on group synergies

- Leveraging a large customer base through B2B2C
- **Cost and capital synergies** in mortgages and insurance
- **Strong in-house** competency and capabilities
- **Leading asset manager** for attractive offering

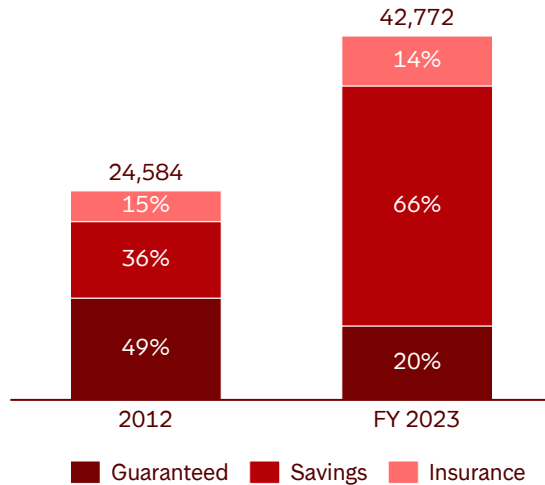
Higher interest rates will improve result contribution from financial results



Transitioned from capital consumptive Guaranteed business to capital light Savings and Insurance business

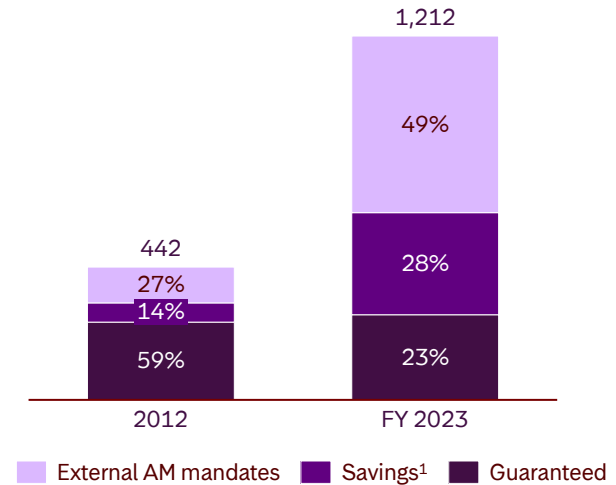
Premiums Storebrand

NOK million



Shift in total Storebrand AuM

NOK billion



Storebrand's strategic direction towards 2025

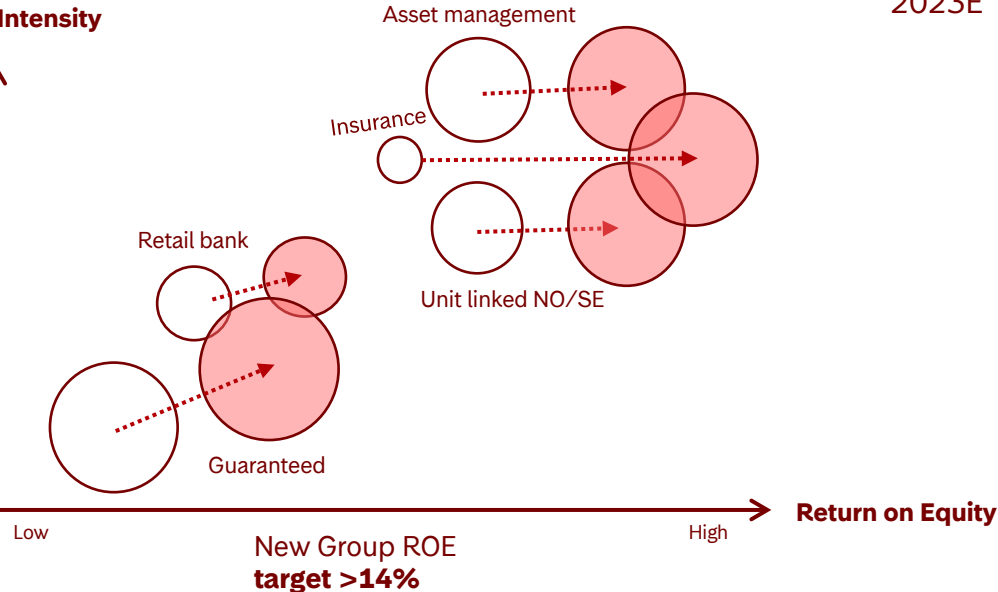
Capturing both structural and market driven growth to transform into a high Return on Equity business in line with long-term Group strategy

HIGHLY ILLUSTRATIVE

Capital Intensity

Low

High



- ✓ **Increasing results** from structural growth, cyclical growth and profitability measures
- ✓ **Lower capital intensity** from backbook run-off and higher interest rates
- ✓ **Higher Return on Equity** from increased results and reduced capital intensity

Maintaining sustainability leadership through product, service and operations focus

Storebrand in Society



Sustainable finance thought leader in the Nordics;
Founding member Net Zero Asset Owner Alliance in 2019; Key contributor in investor initiatives for nature

Sustainability in Products and Services



Net zero ambition across portfolios by 2050; 15% of total AuM in solution companies by 2025; ESG-score integrated across investments

Sustainability in Operations



Science-based targets for carbon emission reduction;
Systematic work with diversity and inclusion; Leading the way with sustainable procurement

Increasing ambitions for both the financial and sustainability side of the business

Group **financial** ambitions

5 NOK
billion

Group profit 2025

>14%

Return on Equity

**Increasing
every year**

Dividends per share

1.5 NOK
billion
per year

Share buybacks

Group **sustainability** ambitions

**Net-zero
investments**

Group-level by 2050

**Workforce
participation**


Reduce disability

50/50

Gender balance

**Science-based
targets**

Commitment for
STB and suppliers

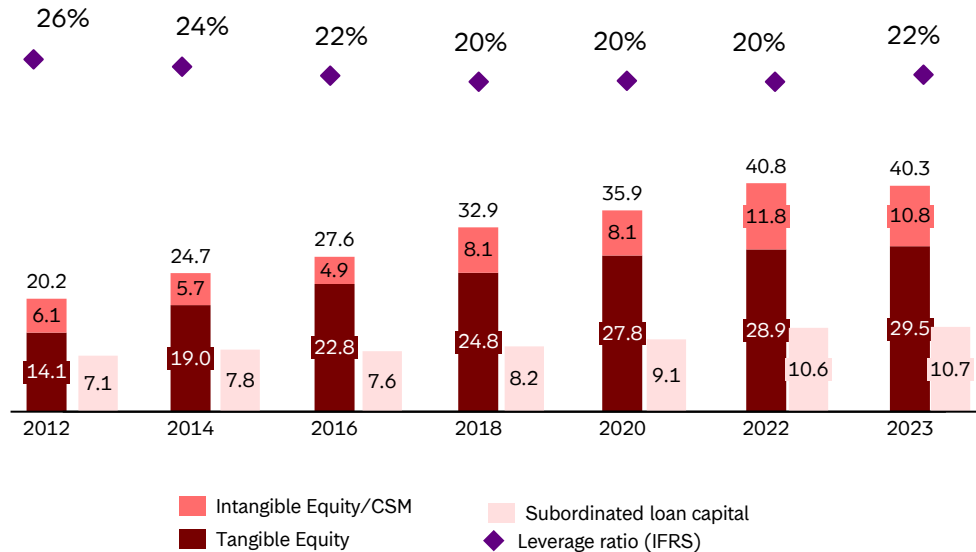


Capital and Solvency

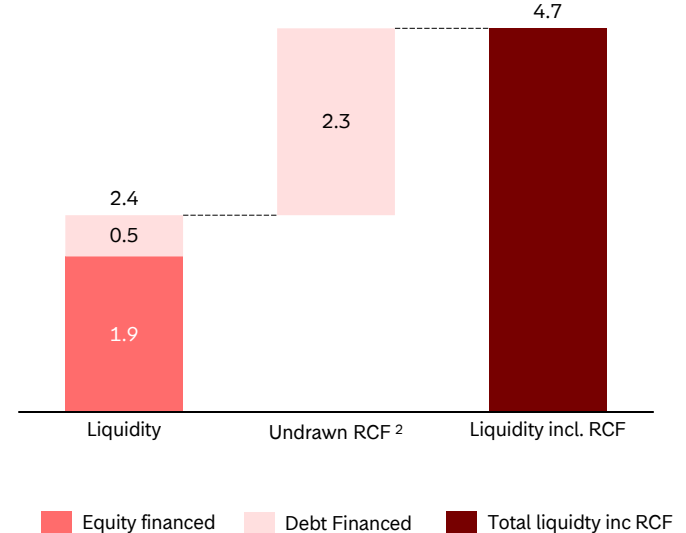
1. Storebrand Overview and Strategy
- 2. Capital and Solvency**
3. Group results Q1 2024

Solid capital position with low leverage and strong liquidity gives financial flexibility

Group capital (NOK billion) and leverage ratio¹



Liquidity position Storebrand ASA Q4 (NOK billion)

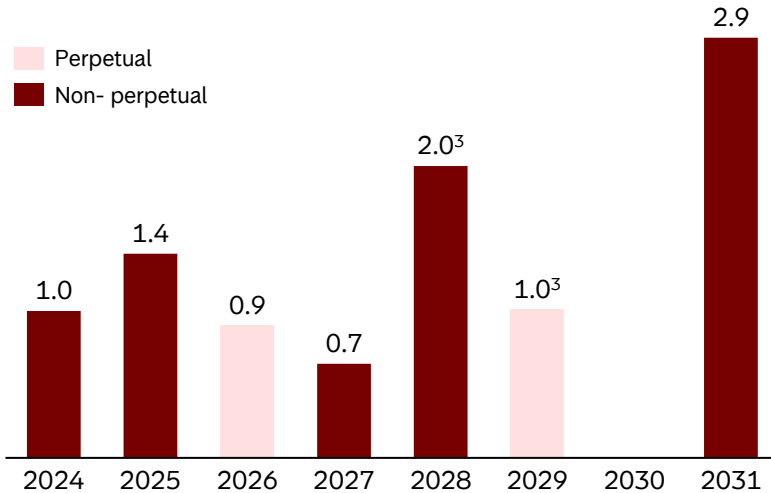


1. Intangible equity before 2022 and CSM with new accounting rules
 2. The undrawn revolving credit facility (RCF) is a Euro facility and the conversion to NOK is based on the exchange rate per 31.12.2023

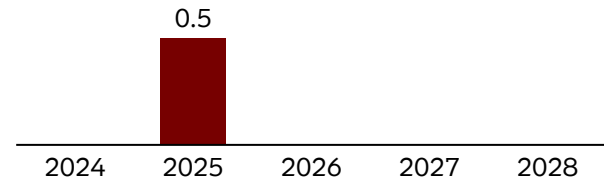


Term structure debt (to ordinary call date)

Term structure sub-debt Storebrand Livsforsikring (bn NOK)¹



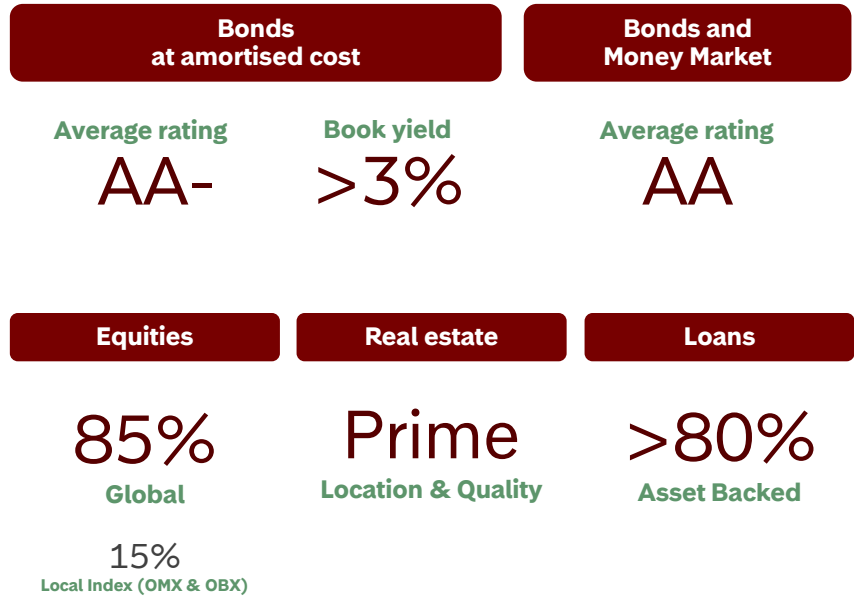
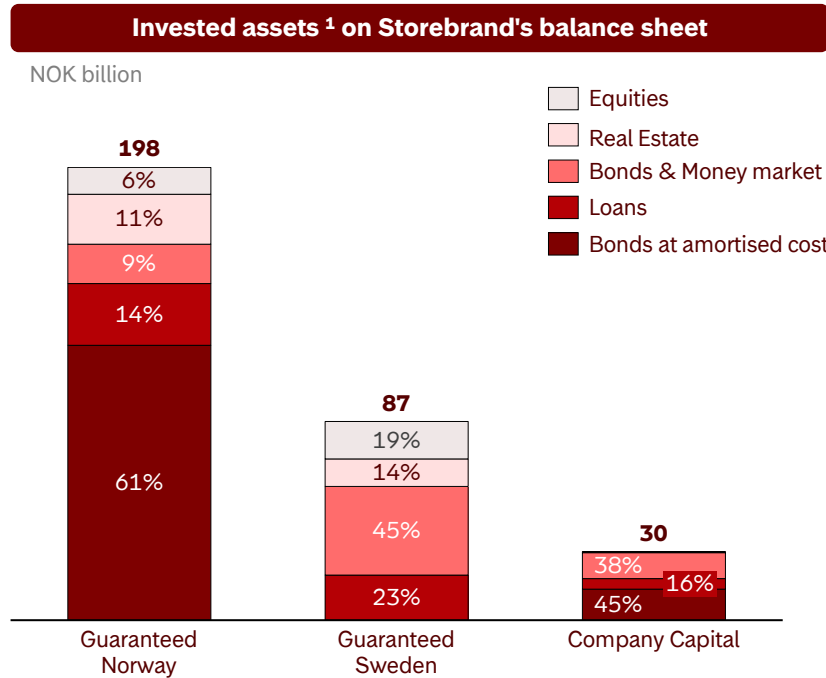
Term structure senior debt Storebrand ASA (bn NOK)²



1. Total EUR 300 million, SEK 3,200 million and NOK 3,750 million.
2. The undrawn revolving credit facility (RCF) matures in December 2025
3. End of par call

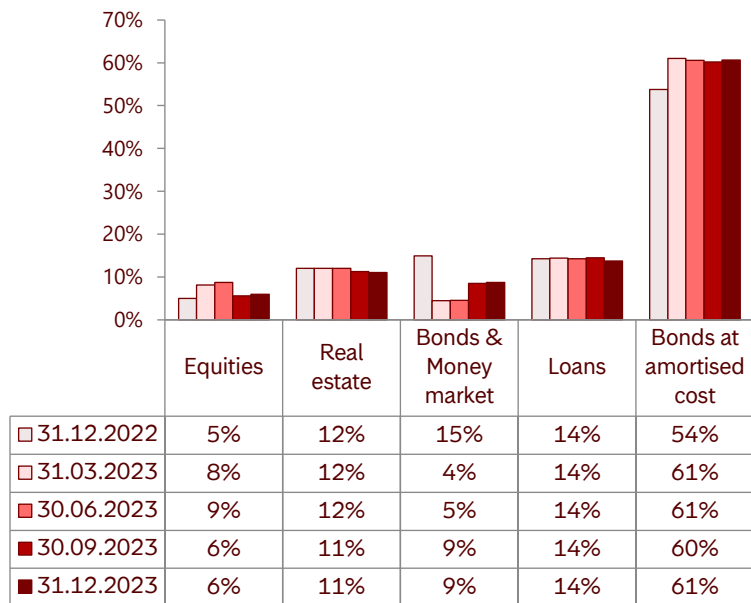


High quality assets, with fixed income as the backbone, provide secure returns for guaranteed pensions and company capital

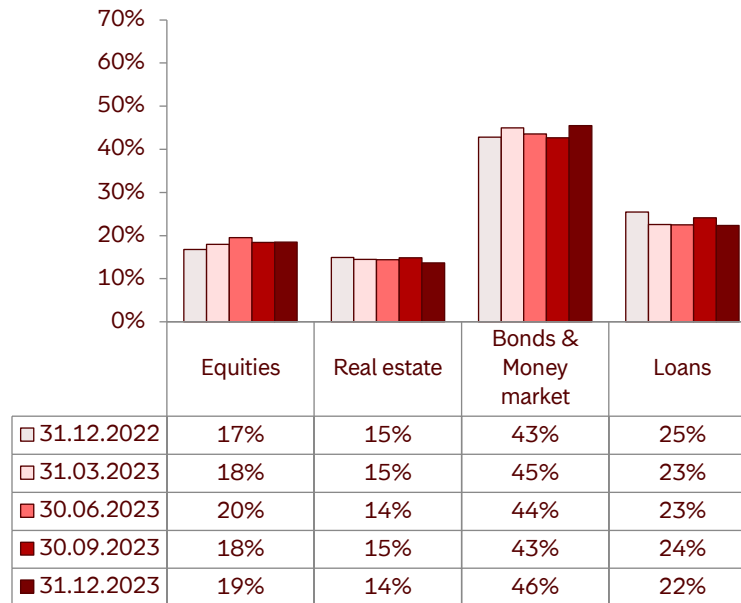


Asset allocation – Guaranteed products

Storebrand Livsforsikring AS (Norway)

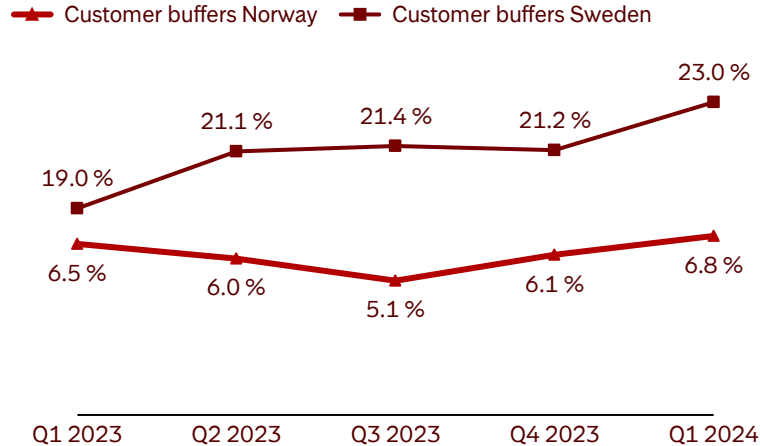


SPP (Sweden)

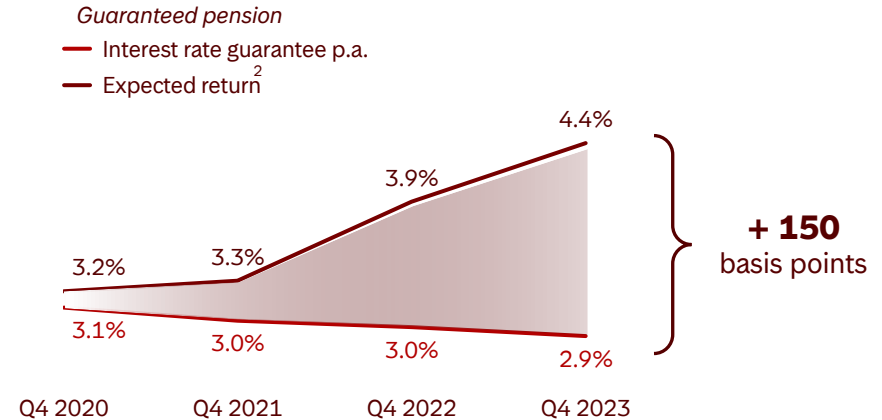


Healthy buffer capital position, shields shareholders from potential investment shortfall

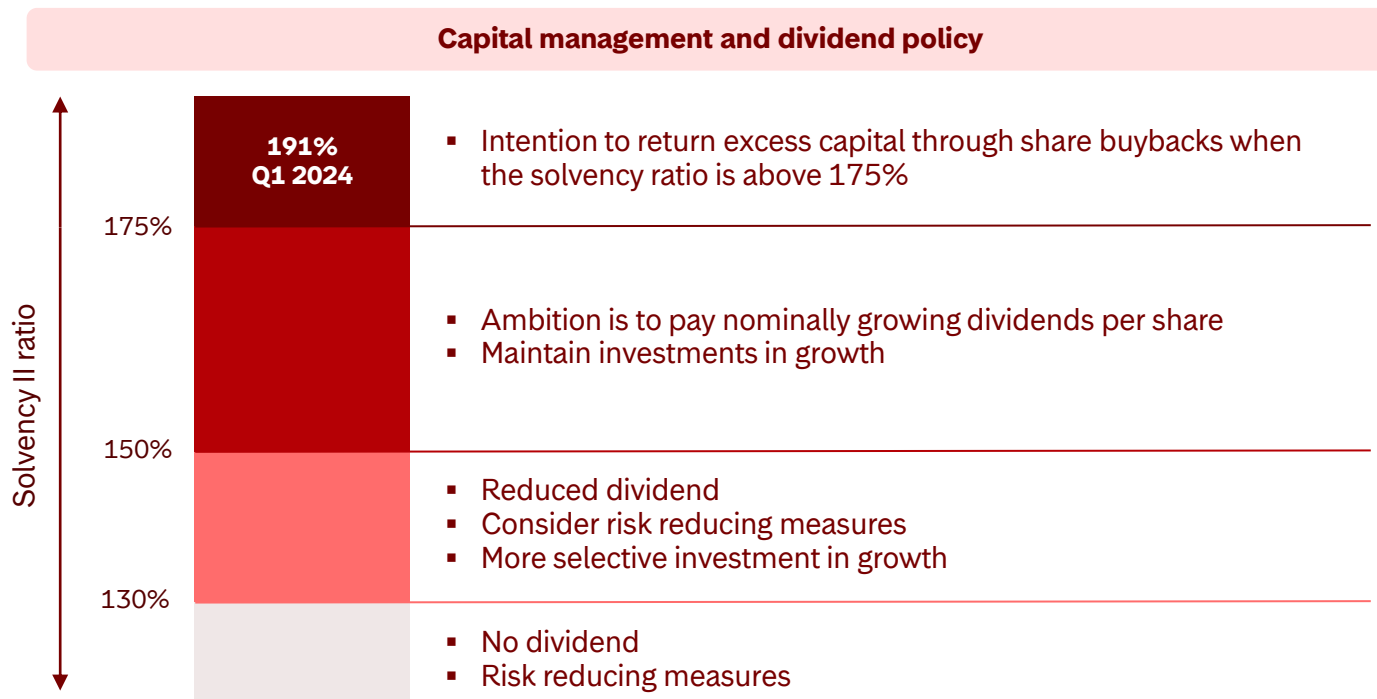
Customer buffers development *



Expected return above guaranteed interest rate, Norway ¹

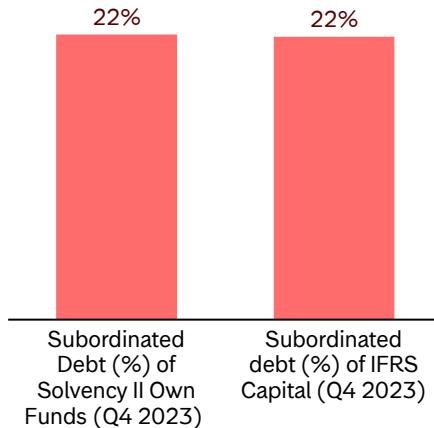


Consistent group capital management and dividend policy

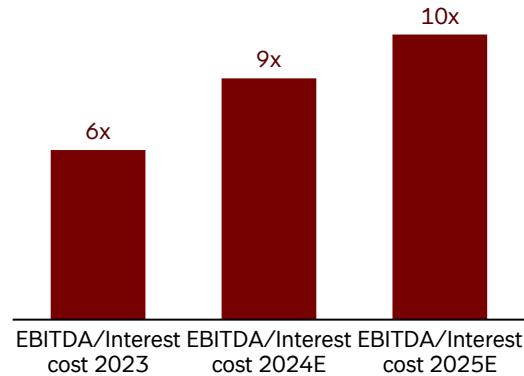


Moderate leverage and strong debt servicing capacity in a combination with increasing Solvency

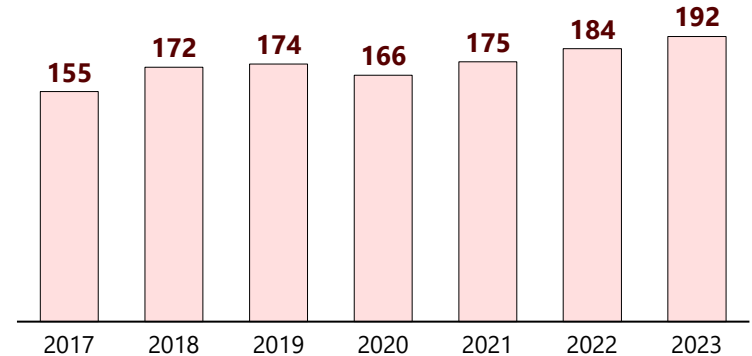
Moderate leverage¹



Strong debt servicing capacity¹



Strong Solvency II development over the last decade (%)

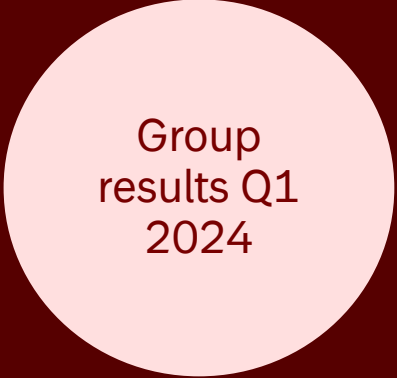


BBB rating for Storebrand ASA and A rating for Storebrand Livsforsikring AS from S&P Global

...reflecting business and capital improvement during the past years

Rating and underlying rationale	Comments
<div style="display: flex; align-items: center;"> <div style="writing-mode: vertical-rl; transform: rotate(180deg); background-color: #800000; color: white; padding: 10px; font-weight: bold; font-size: 1.2em;">Rating</div> <div style="margin-left: 20px;"> <div style="background-color: #f8d7da; padding: 5px; text-align: center;">Storebrand Livsforsikring AS</div> <div style="background-color: #800000; color: white; padding: 20px; text-align: center; margin: 10px 0;"> A (stable outlook) </div> <hr style="border: 1px solid #800000;"/> <div style="background-color: #f8d7da; padding: 5px; text-align: center;">Storebrand ASA Issuer Credit Rating</div> <div style="background-color: #800000; color: white; padding: 20px; text-align: center; margin-top: 10px;"> BBB+ (stable outlook) </div> </div> </div>	<ul style="list-style-type: none"> • S&P Global has assigned an "A" rating with a stable outlook to Storebrand Livsforsikring AS reflecting: <ul style="list-style-type: none"> • Improved and sustainable capital adequacy. • Solid results and improved earnings generation capacity, benefitting from a diversified business and earnings mix. • Proven progress in shifting to capital-light products. • Storebrand can absorb financial market turbulence, such as that caused by the COVID-19 pandemic. • Storebrand ASA, the holding company, is rated BBB+; two notches below the main operating company Storebrand Liv reflecting S&P's view of structural subordination of creditors versus the policyholders of insurance subsidiaries. <p style="margin-top: 20px;"><i>"The stable outlook reflects our expectation that over the next two years Storebrand will maintain capital adequacy of at least the 'AA' level and strong reserve buffers for its insurance book. We also anticipate that the group will continue to deliver on profitable and diversified growth and maintain its strong market position.¹"</i></p>



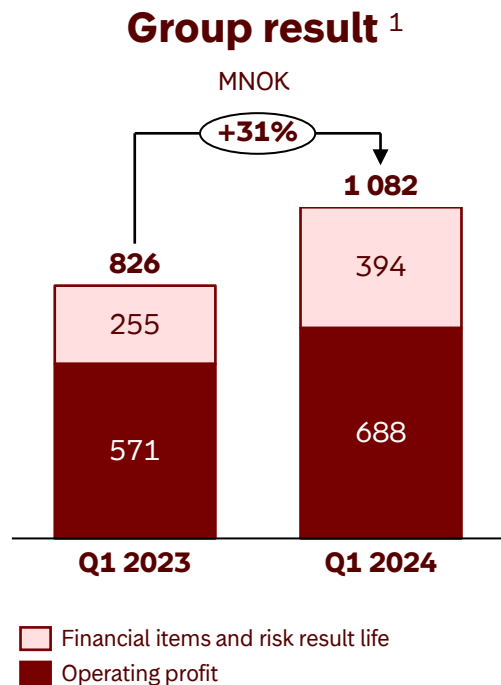


Group
results Q1
2024

1. Storebrand Overview and Strategy
2. Capital and Solvency
- 3. Group results Q1 2024**

Highlights Q1 2024

Strong improvement in operating and financial result



Record high AuM of NOK **1 281**bn



19% growth in unit linked reserves²



14% growth in insurance premiums²



191% Solvency ratio

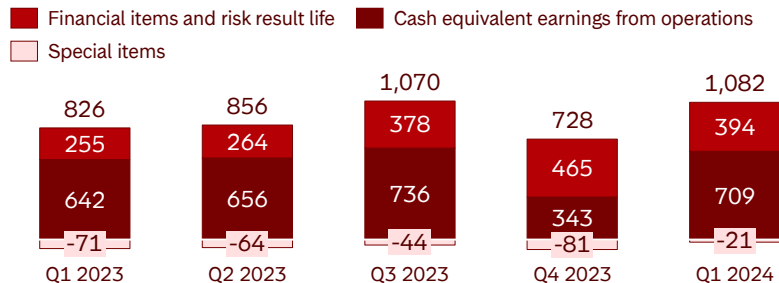


Initiating additional share buybacks of NOK **1.1**bn

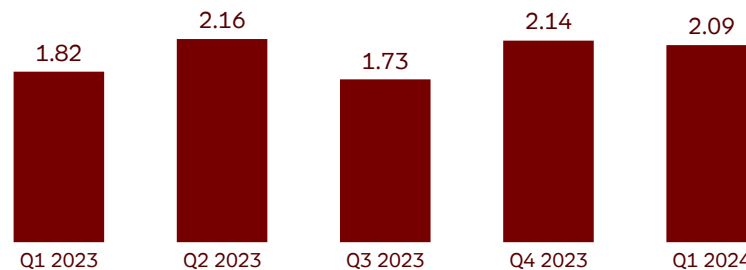
Key Figures

Strong improvement in operating and financial result, solid solvency position

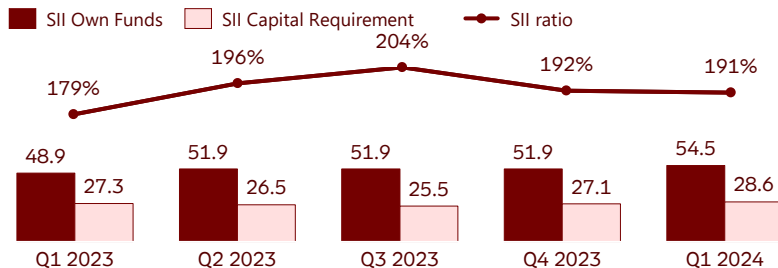
Result development ¹



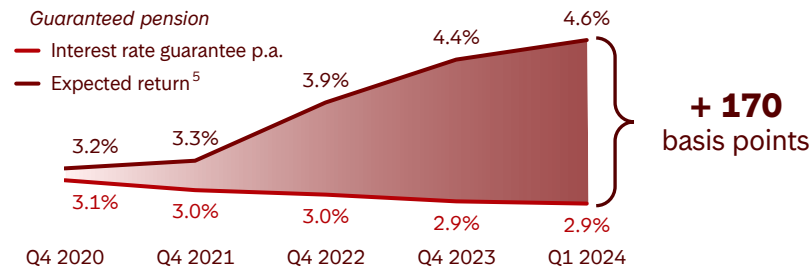
Earnings per share ^{2, 6}



SII Own funds ³ and SCR



Expected return above guaranteed interest rate, Norway ⁴



1. Cash result before amortisation and tax.

2. Earnings per share after tax adjusted for amortisation of intangible assets.

3. Own Funds including transitional capital.

4. Average of Defined benefit, Paid up and Individual in Norway

5. Expected return is calculated based on current asset allocation using normal risk premiums for the next 12 months

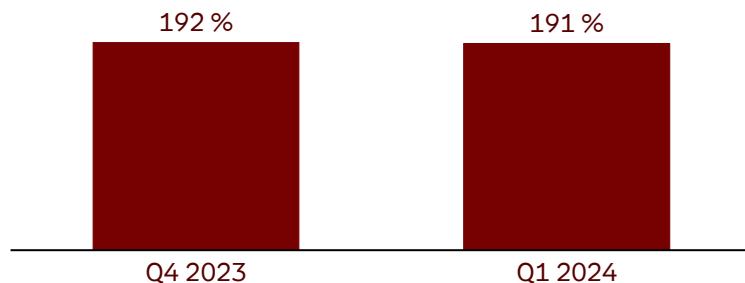
6. Numbers for 2023 not adjusted for changed periodisation for performance-based income



Solvency position and sensitivities Q1 2024

Storebrand Group

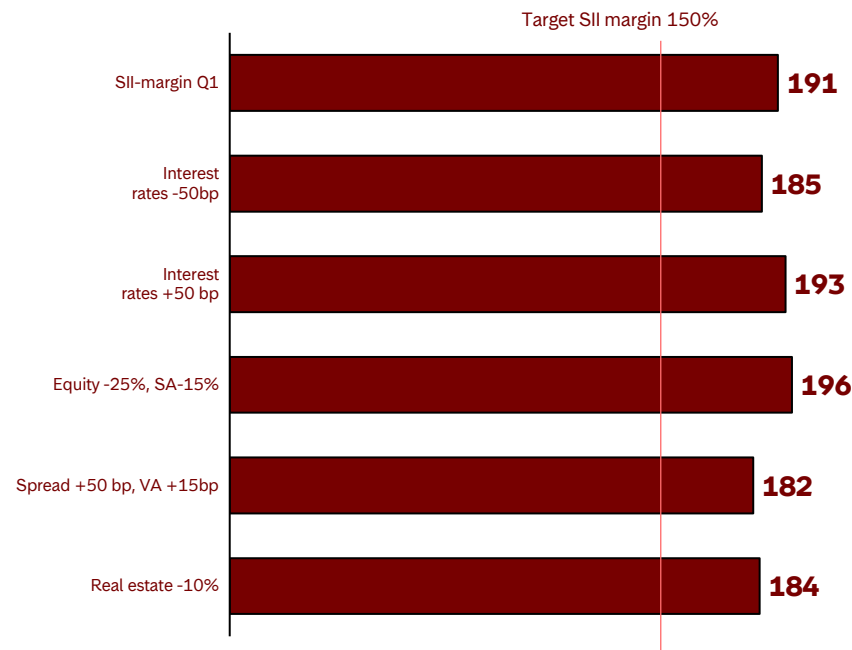
Solvency position ¹



Key takeaways Q1 2024

- A strong post tax result, together with increasing interest rates and strong equity markets contributed positively
- Regulatory assumptions had a negative impact
- New buyback program and Storebrand Helse divestment not reflected in the reported solvency ratio

Estimated sensitivities



Storebrand Group | Profit

Strong improvement in operating and financial result

Profit ¹ NOK million	Q1		Full year
	2024	2023	2023
Fee and administration income	1 818	1 605	6 782
Insurance result	367	357	1 122
Operational cost	-1 498	-1 391	-5 787
Cash equivalent earnings from operations	688	571	2 117
Financial items and risk result life	394	255	1 362
Cash equivalent earnings before amortisation	1 082	826	3 480
Amortisation and write-downs of intangible assets	-73	-62	-379
Cash equivalent earnings before tax	1 009	763	3 101
Tax	-147	70	116
Cash equivalent earnings after tax	862	833	3 217

Storebrand Group | Profit

Profit by line of business

Profit ¹ NOK million	Q1		Full year
	2024	2023	2023
Fee and administration income	1 818	1 605	6 782
Insurance result	367	357	1 122
Operational cost	-1 498	-1 391	-5 787
Cash equivalent earnings from operations	688	571	2 117
Financial items and risk result life	394	255	1 362
Cash equivalent earnings before amortisation	1 082	826	3 480

Profit per line of business NOK million	Q1		Full year
	2024	2023	2023
Savings - non-guaranteed	567	414	1 862
Insurance	108	56	27
Guaranteed pension	289	285	1 326
Other profit	119	71	265
Cash equivalent earnings before amortisation	1 082	826	3 480

Savings (non-guaranteed)

Continued growth and positive result development

Profit NOK million	Q1		Full year
	2024	2023	2023
Fee and administration income	1 494	1 287	5 443
Operational cost	-947	-861	-3 582
Cash equivalent earnings from operations	547	426	1 861
Financial result	20	-12	1
Cash equivalent earnings before amortisation	567	414	1 862

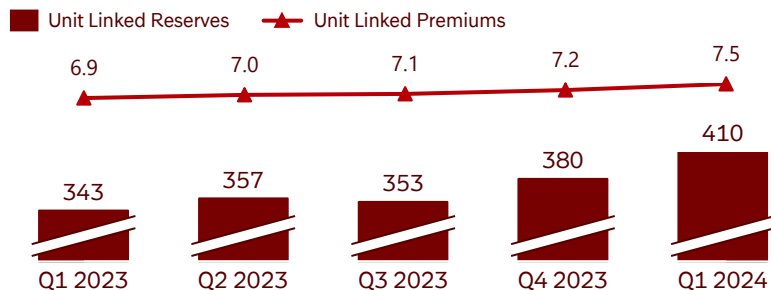
Profit per product line NOK million	Q1		Full year
	2024	2023	2023
Unit linked Norway	162	137	499
Unit linked Sweden	84	64	232
Asset management	212	141	717
Retail banking	148	96	500
Kron*	-39	-23	-85
Cash equivalent earnings before amortisation	567	414	1 862

* The stand-alone result from Kron will be reported separately in the integration period

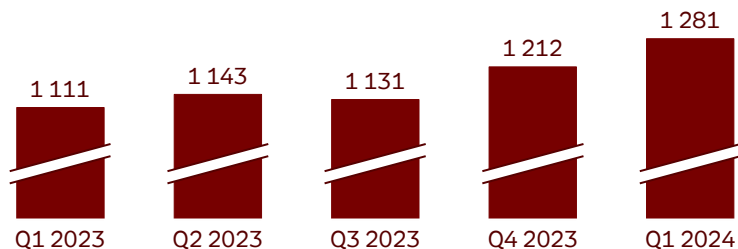
Savings (non-guaranteed)

Key figures

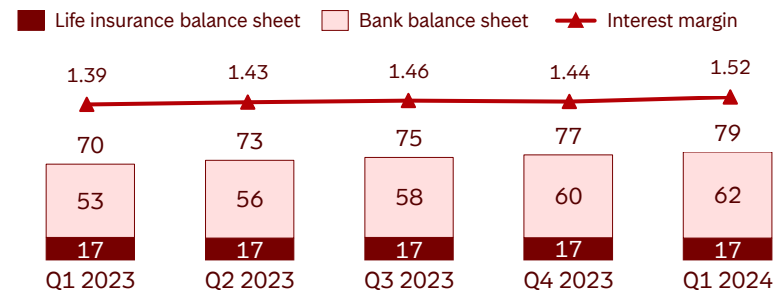
Reserves and premiums Unit Linked



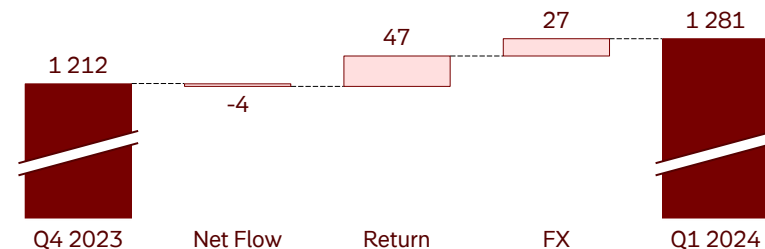
Assets under management



Retail bank balance and net interest margin (%)



Movement in asset under management YTD ¹



Insurance

Moderate insurance results due to challenging weather in P&C

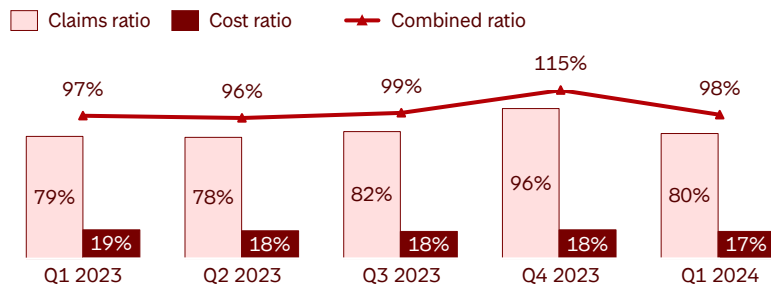
Profit NOK million	Q1		Full year
	2024	2023	2023
Insurance premiums f.o.a.	1 875	1 672	6 908
Claims f.o.a.	-1 508	-1 315	-5 787
Operational cost	-327	-310	-1 251
Cash equivalent earnings from operations	40	47	-129
Financial result	68	9	155
Cash equivalent earnings before amortisation	108	56	27

Profit per business line NOK million	Q1		Full year
	2024	2023	2023
P&C & Individual life	41	72	182
Health & Group life	10	-24	-238
Pension related disability insurance Nordic	57	8	82
Cash equivalent earnings before amortisation	108	56	27

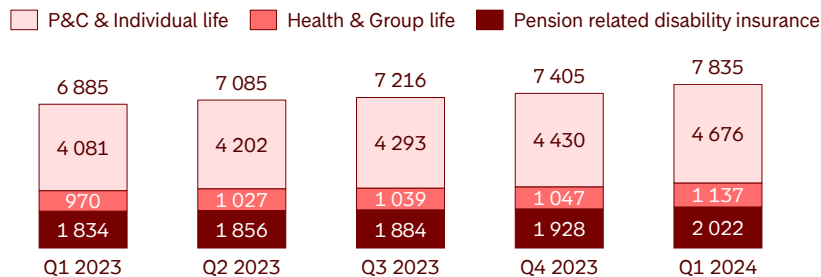
Insurance

Key figures

Reserves and premiums Unit Linked



Portfolio premiums¹



Key takeaways combined ratio and results

- 98% overall combined ratio in the quarter. Weak results in P&C and Group life segments, and strong in Pension related disability
- The result in P&C was weakened by high claims frequency due to challenging weather conditions early in the quarter
- Measures implemented are expected to bring profitability gradually back to the 90-92% targeted combined ratio by 2025

Key takeaways premiums and growth

- 14% overall growth in premiums f.o.a. compared to the corresponding period last year
- 6.7% market share in Norwegian retail P&C compared to 6.5% in the same quarter last year²

Guaranteed pension

Continued stable result development

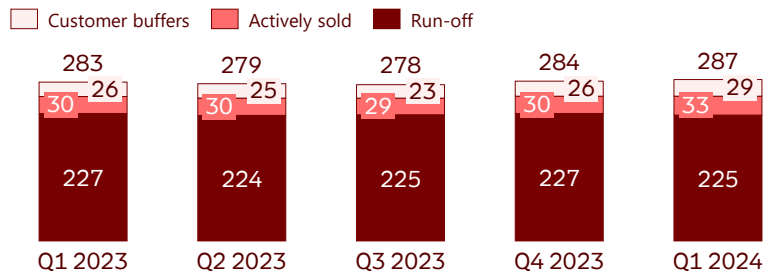
Profit NOK million	Q1		Full year
	2024	2023	2023
Fee and administration income	391	378	1 600
Operational cost	-215	-192	-822
Cash equivalent earnings from operations	175	186	778
Risk result life & pensions	44	81	296
Net profit sharing	70	18	252
Cash equivalent earnings before amortisation	289	285	1 326

Profit per product line NOK million	Q1		Full year
	2024	2023	2023
Defined benefit (private & public sector), Norway	62	59	283
Paid-up policies, Norway	100	119	453
Individual life and pension, Norway	6	5	33
Guaranteed products, Sweden	120	102	557
Cash equivalent earnings before amortisation	289	285	1 326

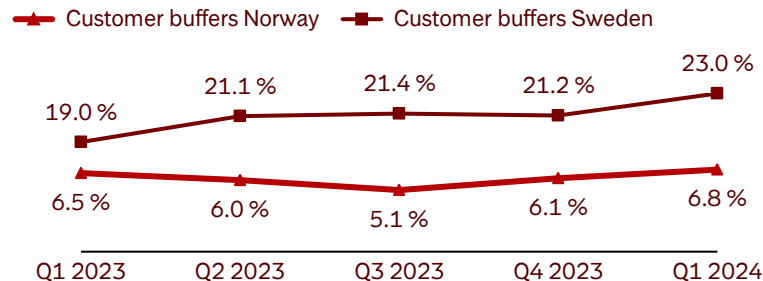
Guaranteed pension

Key figures

Reserves guaranteed products



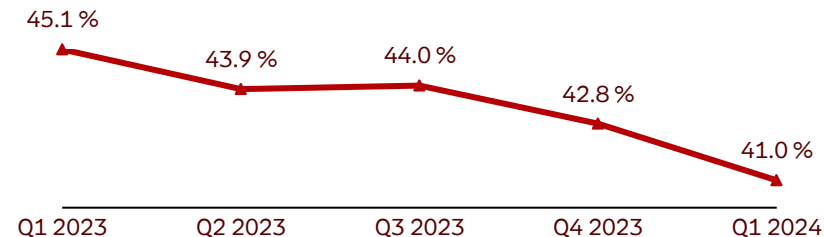
Customer buffers development *



Key Takeaways

- Stable result development from operations
- Declining risk result, still at solid levels
- Solid profit-sharing result in Swedish business
- New public sector customers representing 3.1bn in volume were won in 2023 and transferred during the 1st quarter

Guaranteed reserves in % of total reserves



Other ¹

Strong financial result driven by tighter credit spreads in the quarter and continued high interest rate levels

Profit NOK million	Q1		Full year
	2024	2023	2023
Fee and administration income	6	6	18
Operational cost	-81	-94	-411
Cash equivalent earnings from operations	-74	-88	-393
Financial result	193	159	658
Cash equivalent earnings before amortisation	119	71	265

For further information



Contact us

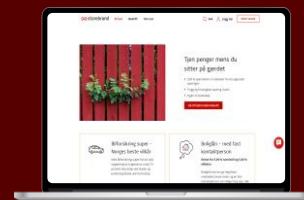
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